

Q & M DENTAL GROUP (SINGAPORE) LIMITED

(Company Registration Number 200800507R) (Incorporated in the Republic of Singapore)

RESIGNATION OF EXECUTIVE DIRECTOR AND GROUP CHIEF EXECUTIVE OFFICER OF AOXIN Q & M DENTAL GROUP LIMITED

- The Board of Directors (the "Board") of Q & M Dental Group (Singapore) Limited (the "Company", and collectively with its subsidiaries, the "Group") refers to the announcement released by Aoxin Q & M Dental Group Limited ("Aoxin"), a subsidiary of the Company, dated 22 July 2025 (the "Aoxin Announcement"), as well as articles released by The Business Times and The Straits Times, in relation to the resignation of Dr. Shao Yongxin ("Dr. Shao") as the Executive Director and Group Chief Executive Officer of Aoxin ("Dr. Shao's Resignation").
- As stated in the Aoxin Announcement, Dr. Shao has resigned as the Executive Director and Group Chief Executive of Aoxin. The reasons cited are that there exist differences in views and opinions between Dr. Shao and the Company, as Aoxin's major shareholder, in relation to the strategic direction of Aoxin's dental business in the Liaoning province in the People's Republic of China. In addition, the Aoxin Announcement states that the audit committee of Aoxin received a whistle-blowing report against Dr. Shao on 21 July 2025 and has commenced investigation into the matter.
- At this juncture, the Board is of the view that Dr. Shao's Resignation is not expected to have a material impact on the Group. The Board understands that interim leadership arrangements have been established to ensure the stability of the day-to-day operations of Aoxin.
- The Company will make further announcement(s) as and when there are any material developments. The Company reserves all its rights in the meantime.

By Order of the Board

Ng Sook Hwa Chief Financial Officer 25 July 2025