

**Q & M DENTAL GROUP (SINGAPORE) LIMITED**

(Registration No.: 200800507R)

(Incorporated in the Republic of Singapore)

(the "Company")

**ANNUAL GENERAL MEETING  
PROXY FORM****IMPORTANT:**

1. This form of proxy has been made available on the SGXNet and the Company's website and may be accessed at the URLs <https://www.sgx.com/securities/company-announcements> and <https://qandm-dental.listedcompany.com/>.
2. Relevant intermediaries (as defined in Section 181(6) of the Singapore Companies Act 1967) may appoint more than two (2) proxies to attend, speak and vote at the annual general meeting ("AGM").
3. This proxy form is not valid for use and shall be ineffective for all intents and purposes if used or purported to be used by CPF/SRS investors who hold the Company's shares through CPF agent banks or SRS operators. CPF/SRS investors should contact their respective CPF agent banks or SRS operators if they have any queries regarding appointment of their proxies.
4. CPF or SRS investors who wish to vote should approach their respective CPF agent banks or SRS operators to submit their votes at least seven (7) working days before the AGM i.e. by 2.30 p.m. on Monday, 20 April 2026.

\*I/We \_\_\_\_\_ (Name) \_\_\_\_\_ (NRIC/Passport/Co. Registration No.)

of \_\_\_\_\_ (Address)

being \* a shareholder/shareholders of Q &amp; M Dental Group (Singapore) Limited (the "Company"), hereby appoint:

Name	Address	NRIC/ Passport No.	Proportion of Shareholdings	
			No. of Shares	%

\*and/or

Name	Address	NRIC/ Passport No.	Proportion of Shareholdings	
			No. of Shares	%

or failing \*him/her/them, the Chairman of the AGM, as \*my/our \*proxy/proxies to attend, speak and vote for \*me/us on \*my/our behalf at the AGM of the Company to be held at 28 Choa Chu Kang Drive, SAFRA Choa Chu Kang, Level 5 – Orchid Room, Singapore 689964, on Wednesday, 29 April 2026 at 2.30 p.m. and at any adjournment thereof.

\*I/We have directed \*my/our proxy/proxies to vote for or against the resolutions to be proposed at the AGM as indicated hereunder. If no specific directions as to voting are given, the \*proxy/proxies may vote or abstain from voting at \*his/their discretion, as \*he/they will on any other matters arising at the AGM and/or at any adjournment thereof.

Voting would be conducted by poll. Please indicate your vote "For" or "Against" with a tick [√] within the box provided.

No.	Resolutions	For#	Against#	Abstain#
<b>ORDINARY BUSINESS</b>				
1.	Adoption of Directors' Statement and Audited Financial Statements			
2.	Approval of the sum of S\$215,000.00 to be paid to all non-executive directors as directors' fees for the financial year ending 31 December 2026, such fees to be paid quarterly in arrears [2025: S\$170,000/-]			
3.	Re-election of Mr Tan Teck Koon as a Director of the Company			
4.	Re-appointment of Messrs RSM SG Assurance LLP as Auditors and to authorise the Directors to fix their remuneration			
<b>SPECIAL BUSINESS</b>				
5.	Appointment of Mr Hareesh V Nair as a Director of the Company			
6.	Authority to Directors to issue and allot shares			
7.	Approval for Renewal of Share Buy-Back Mandate			
8.	Authority to Directors to allot and issue shares under the Q & M Employee Share Option Scheme 2018			
9.	Authority to Directors allot and issue shares under the Q & M Performance Share Plan 2018			
10.	To Approve the Proposed Grant of NCS Award to Dr Ng Chin Siau			
11.	To Approve the Proposed Grant of FSJ Award to Mdm Foo Siew Jiuan			
12.	To Approve the Proposed Grant of NSH Award to Ms Ng Sook Hwa			

Dated this \_\_\_\_\_ day of \_\_\_\_\_ 2026.

Total No. of Shares held in	
CDP Register	
Register of Members	

Signature(s) of shareholders(s)/Common Seal

\* Delete accordingly

## **IMPORTANT: Please Read Notes for this Proxy Form**

### **Notes:**

1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (maintained by The Central Depository (Pte) Limited), you should insert that number of shares. If you have shares registered in your name in the Register of Members (maintained by or on behalf of the Company), you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by you.
2. In relation to the appointment of proxy(ies) to attend, speak and vote on his/her/its behalf at the AGM, a member (whether individual or corporate) appointing his/her/its proxy(ies) should give specific instructions as to his/her/its manner of voting, or abstentions from voting, in respect of a resolution in the instrument of proxy. If no specific instructions as to voting are given, or in the event of any other matter arising at the AGM and at any adjournment thereof, the proxy(ies) will vote or abstain from voting at his/her/their discretion.
3. The instrument appointing the proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal, executed as a deed in accordance with the Companies Act 1967 or under the hand of an attorney or an officer duly authorised, or in some other manner approved by the Directors. Where the instrument appointing a proxy or proxies is executed by an attorney on behalf of the appointor, the letter or power of attorney or a duly certified copy thereof must be lodged with the instrument of proxy.
4. The instrument appointing the proxy, together with the letter or power of attorney or other authority under which it is signed or a duly certified copy thereof (if applicable), must be:

(a) deposited at the office of the Company's share registrar, Tricor Barbinder Share Registration Services, at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619; or

(b) emailed to: [sg.is.proxy@vistra.com](mailto:sg.is.proxy@vistra.com),

by 2.30 p.m. on Sunday, 26 April 2026, being not less than seventy-two (72) hours before the time appointed for holding the AGM, and in default the instrument of proxy shall not be treated as valid.

A shareholder can appoint the Chairman of the Meeting as his/her/its proxy, but this is not mandatory.

The proxy must bring along his/her NRIC/passport so as to enable the Company to verify his/her identity

5. (a) A shareholder who is not a relevant intermediary is entitled to appoint not more than two (2) proxies to attend, speak and vote at the AGM. Where such shareholder appoints two (2) proxies, he/she should specify the proportion of his/her shareholding (expressed as a percentage of the whole) to be presented by each proxy in the instrument appointing a proxy or proxies.
- (b) A shareholder who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend, speak and vote at the AGM, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such shareholder. Where such shareholder appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the instrument appointing a proxy or proxies.

**"Relevant intermediary"** has the meaning ascribed to it in Section 181 of the Companies Act 1967.

6. For CPF or SRS investors who wish to appoint the Chairman of the AGM as their proxy, they should approach their respective CPF Agent Banks or SRS Operators to submit their votes at least seven (7) working days before the AGM, i.e. by 2.30 p.m. on Monday, 20 April 2026.
7. The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the shareholder being the appointor, is not shown to have shares entered against his name in the Depository Register as at seventy-two (72) hours before the time appointed for holding the AGM, as certified by The Central Depository (Pte) Limited to the Company.

### **Personal Data Privacy:**

By submitting a proxy form appointing proxy(ies) and/or representative(s), the shareholder accepts and agrees to the personal data privacy terms set out in the notice of AGM dated 14 April 2026.